





Strategy Development: Where Strategy Meets Soul

Our strategy was two-fold. First, we looked externally to understand the demographic interested in the product. Through both secondary and primary research focused on secondary education audiences, we uncovered a key insight: this group didn't inherently see higher education as valuable. Instead, they valued *impact*. They were willing to invest in higher education if it meant gaining the ability to make a tangible difference in the world.

Next, we turned inward. We began by convening key internal stakeholders and university leadership to define Carlow's current and aspirational identity. This session explored the brand's purpose, target audiences, academic offerings, and market perceptions. Importantly, we conducted a brand/operational analysis to surface both opportunities and risks — with the goal of turning internal influencers into brand champions.

This foundational insight phase was followed by deep market immersion: competitive landscape analysis, media audits, and an evaluation of trends in higher education branding. From this emerged a key strategic insight — while other institutions emphasized transactional benefits (tuition, rankings, outcomes), Carlow's greatest differentiator was transformational: a deeply personal, values-driven educational experience.





Strategic Positioning: Devoted to the Future of You.

Rather than promoting Carlow through facts and figures alone, we redefined its brand positioning around the emotional, life-shaping nature of its education. The result: Devoted to the Future of You — a promise that transcends academics to focus on each student's full potential, aspirations, and their ability to impact the world in a positive way.

This brand idea became the guiding force for all creative and messaging strategies moving forward. It reflects both the institution's Mercy heritage and its future-forward mission — a blend of personal attention, social responsibility, and leadership development.

Integrated Campaign Execution

With positioning established, we developed a fully integrated communications plan to ensure consistency across paid, earned, and owned channels. The campaign launched in phases:



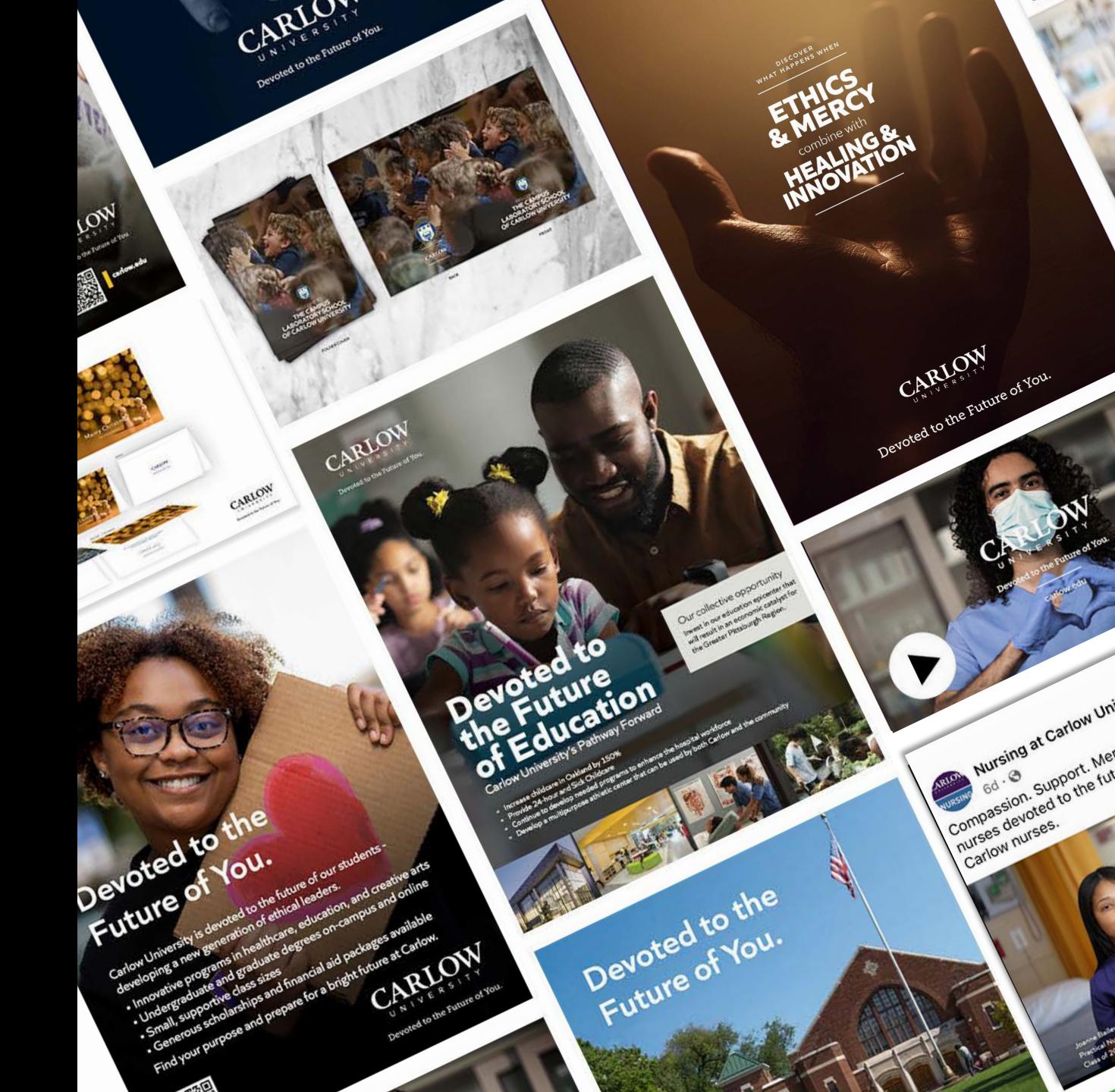


2. External Launch: Saturating the Market

Following the internal reveal, we launched an 8-week paid media blitz throughout the Pittsburgh region. Touchpoints included:

- Television and OTT
- Digital advertising and paid social
- Outdoor signage and print media
- PR and editorial storytelling
- Cross-device targeting and custom audience segmentation

The message was clear and consistent: Carlow is not just another college. It's a values-driven launchpad for purpose and progress.



3. Sustaining Momentum: Content & Thought Leadership

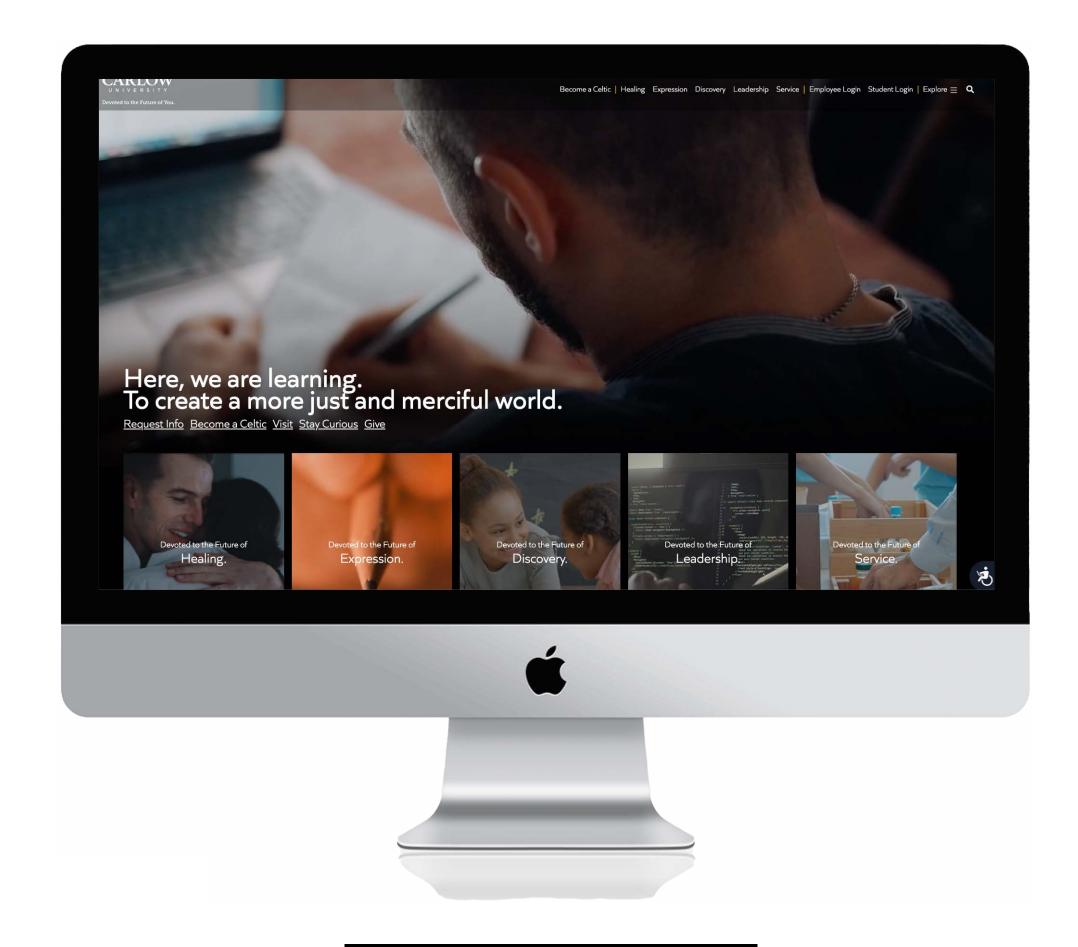
Once initial paid efforts concluded, we shifted into brand sustainability mode. Campaign content continued through university channels including digital signage, department-specific social media, the university website, and internal platforms — all aligned to reinforce the core positioning.

We also extended the brand's thought leadership through new initiatives. These efforts elevated Carlow's role as a voice for change — beyond the classroom and into the cultural conversation.





To learn more about A More Just and Merciful World Podcast and the Impact Series, go to carlow.edu/podcast & www.carlow.edu/impact-series.



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Aligning the Brand with Carlow's Educational Mission

To bring full strategic cohesion, we aligned Carlow's five educational pillars — healing, expression, discovery, leadership, and service — with the new brand narrative. These verticals were no longer just academic categories; they became storytelling engines for the transformational outcomes Carlow offers. Every tactic, from web updates to social storytelling, was designed to reflect this narrative integration.

Measurable Results: Strategy That Moved the Needle

The campaign has produced record-breaking results for the university, proving the effectiveness of a strategy-first approach:

- Highest enrollment increase in university history
- 65% of applicants reported encountering Carlow through marketing efforts
- Nearly tripled website traffic
- Highest social media follower growth compared to peer institutions
- 1.3 million+ combined video views across campaign platforms
- Award-winning creative recognized on a national level

These aren't just marketing wins — they represent strategic success in reconnecting Carlow's brand with its mission, stakeholders, and the communities it serves.





Bringing Purpose to Life Through Bold Creative

From evocative visuals to values-driven messaging, every execution of *Devoted to the Future of You* was crafted to reflect Carlow's deep commitment to personal transformation. The creative didn't just inform — it inspired. Whether through emotionally resonant video or thought-provoking digital storytelling, the work invited students to see themselves as part of something bigger: a future shaped by compassion, leadership, and purpose.

